

CALTEX REFINERIES (NSW) PTY LTD

Kurnell Wharf Infrastructure Upgrade -Installation of a Sheet Pile Wall and Rock Revetment

Construction Environmental Management Plan

301015-03067 - 301015-03067-EN-REP-007

3 October 2013

Infrastructure & Environment

Level 12, 141 Walker Street, North Sydney NSW 2060 Australia Telephone: +61 2 8923-6866 Facsimile: +61 2 8923-6877 www.worleyparsons.com ABN 61 001 279 812

© Copyright 2013 WorleyParsons Services Pty Ltd



Disclaimer

This report has been prepared on behalf of and for the exclusive use of Caltex Refineries (NSW) Pty Ltd, and is subject to and issued in accordance with the agreement between Caltex Refineries (NSW) Pty Ltd and WorleyParsons. WorleyParsons accepts no liability or responsibility whatsoever for it in respect of any use of or reliance upon this report by any third party.

Copying this report without the permission of Caltex Refineries (NSW) Pty Ltd and WorleyParsons is not permitted.

PROJECT 301015-03067 - KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

REV	DESCRIPTION	ORIG	REVIEW	WORLEY- PARSONS APPROVAL	DATE	CLIENT APPROVAL	DATE
A	Issued for internal				24-01-13	N/A	
	review	N Cowlishaw	S Mason-Jones / B Fitzgerald		2		
в	Issued for client				25-01-13		
	review	N Cowlishaw	S Mason-Jones		5		
0	Issued for use				05-02-13		
		N Cowlishaw	S Mason-Jones	S Rachkidi			50
1	Reissued for use				09-04-13		
		N Cowlishaw	S Mason-Jones	D Aubourg	8		
2	Reissued for use				26-08-13		
		N Cowlishaw	S Mason-Jones	D Aubourg			
3	Reissued for use	Much	John Moun fo	in Plator	03-10-13	×	
	-	N Cowlishaw	(S Mason-Jones	D Aubourg			

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc Document No : 301015-03067-EN-REP-007 Page ii



CONTENTS

Gl	LOSSA	ARY		1
1		INTRO	DUCTION, LOCATION AND SCOPE OF WORK	6
	1.1	Locatio	on	7
	1.2	Scope	of Works	9
2		PROJE	ECT OVERVIEW	10
	2.1	Constru	uction Works and Equipment	12
		2.1.1	Transport and Temporary Storage	12
	2.2	Constru	uction Program	13
3		ENVIR	ONMENTAL POLICY	15
	3.1	Relatio	nship to other Plans	16
4		ENVIR	ONMENTAL RISKS	19
5		LEGAL	AND OTHER REQUIREMENTS	24
6		ENVIR	ONMENTAL OBJECTIVES	25
7		CEMP	IMPLEMENTATION	26
	7.1	Respor	nsibilities and Authorities	26
	7.2	Inductio	on	29
	7.3	Trainin	g	29
	7.4	Interna	l Communication	29
	7.5	Externa	al Communication	30
	7.6	Inciden	nt Management	30
	7.7	Compla	aint Management	34
	7.8	Audit a	nd Compliance Management	35
		7.8.1	External Audits	36
		7.8.2	CEMP Review	36
8		ENVIR	ONMENTAL PROCEDURES	37
	8.1	Water a	and Sediment Quality	
	8.2	Aquatio	c Flora and Weeds	43



10	REPORTING	70
9	EMERGENCY CONTACTS	68
8.9	Hazardous Substances	66
8.8	Waste and Resource Management	60
8.7	Marine and Construction Traffic	57
8.6	Heritage	55
8.5	Air and Odour Emissions	53
8.4	Noise and Vibration	48
8.3	Marine Fauna	45



GLUSSART							
Acronym / Term	Definition						
BHD	Backhoe dredge						
CEMP	Construction Environmental Management Plan						
Cetacean	All whales and dolphins						
Conditions of approval	The Minister's conditions of consent for the Project (Application No. SSD_5353)						
	Includes all work in respect of the Project other than:						
	 survey, acquisitions, building/ road dilapidation surveys; 						
	investigative drilling, excavation, or salvage;						
	 establishing ancillary facilities/ construction work sites (in the locations nominated in the EIS, unless otherwise agreed to by the Director General); 						
Construction	 installation of environmental impact mitigation measures and fencing; 						
	• other activities determined by the Environmental Representative to have minimal environmental impact (e.g. minor access roads, minor adjustments to services/ utilities, minor clearing or translocation of native vegetation etc).						
	Note: work where heritage, threatened species, populations or endangered ecological communities would be affected is classified as construction, unless otherwise approved by the Director General. (DP&I 2013)						
CD	Chart Datum						
DAFF	Department of Agriculture, Fisheries and Forestry						
Director General, the	Director General of the Department of Planning and Infrastructure						
DSDMP	Dredge and Spoil Disposal Management Plan						
Dugong	Large marine mammal with paddle-like forelimbs, a fluked tail and no dorsal fin or hind limbs						
Dust	Any solid material that may become suspended in air or deposited						
EIS	Environmental Impact Statement						
Emergency	An incident that requires a significant and coordinated response to protect people, property and the environment from harm						
EMR	Environmental Management Representative						
EMS	Environmental Management System						

GLOSSARY

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc



CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

Acronym / Term	Definition
Environment	Components of the earth, including: (a) land, air and water, and (b) any layer of the atmosphere, and (c) any organic or inorganic matter and any living organism, and (d) human-made or modified structures and areas, and includes interacting natural ecosystems that include components referred to in (a)–(c).
Environment Management System (EMS)	A component of the Caltex management system that is used to develop and implement the Environment Policy and manage the Environmental Aspects of its operations
Environment Policy	The document in which senior management formally expresses the overall intentions and direction of Caltex related to its environmental performance
EPA	Environment Protection Authority
EPL	Environment protection licence under the <i>Protection of the Environment Operations Act 1997.</i>
ERT	Emergency Response Team
Feasible and Reasonable	Consideration of best practice taking into account the benefit of proposed measures and their technological and associated operational application in the NSW and Australian context. Feasible relates to engineering considerations and what is practical to build. Reasonable relates to the application of judgement in arriving at a decision, taking into account mitigation benefits and cost of mitigation versus benefits provided, community views and nature and extent of potential improvements.
	Where requested by the Director General, the Applicant shall provide evidence as to how feasible and reasonable measures were considered and taken into account. (DP&I 2013)
GPS	Global positioning system
Heritage	Encompasses both Aboriginal and historic heritage including sites that predate European settlement, and a shared history since European settlement such as a shared associations in pastoral landscapes as well as associations linked with the mission period. (DP&I 2013)
Heritage Item	An item as defined under the <i>Heritage Act</i> 1977, and assessed as being of local, State and/ or National heritage significance, and/or an Aboriginal Object or Aboriginal Place as defined under the <i>National Parks and Wildlife Act</i> 1974. (DP&I 2013)

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc



Acronym / Term Definition HSE Health, safety and environment **ICNG** Interim Construction Noise Guideline Incident and Injury Free IIF IMO International Maritime Organisation A localised event, either actual or impending, which causes, or threatens to cause, Incident injury or death, or damage to property **JSEA** Job Safety and Environmental Analysis KROSRT Kurnell Refinery Oil Spill Response Team A hydrocarbon spill of 8,000 L or more to land or a hydrocarbon spill of any volume Major hydrocarbon spill to water. The International Convention for the Prevention of Pollution from Ships (the MARPOL Convention) is the main international convention covering prevention of MARPOL Convention pollution of the marine environment by ships from operational or accidental causes. The International Maritime Organisation (IMO) adopted the MARPOL Convention on 2 November 1973. a) Harm to the environment is material if: i. It involves actual or potential harm to the health or safety of human beings or to ecosystems that is not trivial, or ii. It results in actual or potential loss or property damage of an amount, or amounts in aggregate, exceeding \$10,000 (or such other amount as is Material Harm prescribed by the regulations), and b) loss includes the reasonable costs and expenses that would be incurred in taking all reasonable and practicable measures to prevent, mitigate or make good harm to the environment For the purposes of this definition, it does not matter that harm to the environment is caused only in the premises where the pollution incident occurs. The Environmental Representative has the authority to approve or reject "minor amendments" to the CEMP as follows: formatting and editorial changes; • Minor Amendment errors, misdescriptions or miscalculations; . "like for like changes" to methodology or procedures that will not result in any increase to environmental impacts;



CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

Acronym / Term	Definition						
	 minor changes to improve the efficacy and / or efficiency of procedures, provided the changes are consistent with relevant conditions of approval, licence conditions, permit condition and commitments made in the EIS (URS 2013) and Submissions Report (URS 2013a). 						
	The following do not comprise "minor amendments"						
	 amendments to, or resulting in changes to, the duration and / or magnitude of activities and / or impacts; 						
	 amendments that change or remove the intent of relevant conditions of approval, licence conditions, permit condition; 						
	 amendments that change or remove the intent of commitments made in the EIS (URS 2013) and / or the Submissions Report (URS 2013a); 						
	 new project activities not previously assessed under the EIS (URS 2013) and / or the Submissions Report (URS 2013a); 						
	 changes to equipment that are not "like for like", such as substitution of one type of equipment for another. 						
	The Environmental Representative will consult with the Director General where uncertain as to whether an amendment to the CEMP constitutes a "minor amendment".						
MSDS	Material Safety Data Sheet						
MWMP	Marine Works Management Plan						
OEH	Office of Environment and Heritage						
Operation	Means the operation of the Project, but does not include commissioning trials of equipment or temporary use of parts of the Project during construction.						
Pinniped	Fin-footed marine mammals, including seals and sea lions						
PIRMP	Pollution Incident Response Management Plan						
POEO Act	Protection of the Environment Operations Act, 1997						
Pollution	(a) water pollution, or (b) air pollution, or (c) land pollution.						
Pollution Incident	Incident or set of circumstances during or as a consequence of which there is or is likely to be a leak, spill or other escape or deposit of a substance, as a result of which pollution has occurred, is occurring or is likely to occur. It includes an incident or set of circumstances in which a substance has been placed or disposed of on premises, but it does not include an incident or set of circumstances involving only the emission of any noise.						



Acronym / Term	Definition
POP	Port Operating Procedure
Project	Kurnell Refinery Wharf Upgrade
RMS	Roads and Maritime Services
SCP	Spill Control Plan
SOPEP	Ship-Oil Pollution Emergency Plan
SPC	Sydney Ports Corporation
SPL	Sound pressure level
SSD	State Significant Development
SWL	Sound power level
WRMP	Waste and Resource Management Plan
ТМР	Traffic Management Plan
WWTP	Waste water treatment plant

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc



1 INTRODUCTION, LOCATION AND SCOPE OF WORK

Caltex Refineries (NSW) Pty Ltd (Caltex) proposes to undertake port and berthing facility works off Silver Beach in Botany Bay, NSW (the Project). There are two main elements to the Project:

- Dredging
- Upgrading existing elements of the berthing infrastructure

This Construction Environmental Management Plan (CEMP) has been prepared in accordance with the Guideline for the Preparation of Environmental Management Plans (Department of Infrastructure, Planning and Natural Resources, 2004). The CEMP is based on the relevant information, requirements and potential impacts of construction, as identified in the Environmental Impact Statement (EIS) (URS 2013) and Submissions Report (URS 2013a) for the Project. The CEMP incorporates relevant conditions from the following:

- Draft Development Consent issued by the NSW Department of Planning and Infrastructure under Section 89E of the Environmental Planning and Assessment Act 1979 (SSD_5353)
- Draft Environment Protection Licence (EPL) issued for miscellaneous licensed discharge to waters (at any time) by the NSW Environment Protection Authority (EPA) under the NSW Protection of the Environment Operations Act 1997

Relevant conditions incorporated into the CEMP are referenced in the document as Draft Conditions of Approval (DCoA) or Draft Environment Protection Licence Conditions (EPL Conditions), as relevant.

Any relevant changes between the draft and final conditions of development consent and the EPL must be incorporated into the CEMP. Relevant conditions of the Sea Dumping Permit, issued under the Commonwealth Environmental Protection (Sea Dumping) Act 1981, must also be incorporated into the CEMP.

Caltex has consulted with relevant Government agencies, including the EPA, in regard to preparation of the CEMP [DCoA C35].

The upgrade to existing elements of the berthing infrastructure includes an upgrade to the Kurnell wharf infrastructure and installation of a sheet pile wall and rock revetment.

The (CEMP) provides the basis for environmental management throughout construction works associated with the installation of a sheet pile wall and a rock revetment only.

Environmental management requirements for construction of wharf infrastructure are set out in the Kurnell Wharf Infrastructure Upgrade Construction Environmental Management Plan (Infrastructure Upgrade CEMP).

Environmental management requirements for dredging are set out in the Dredge and Spoil Disposal Management Plan (DSDMP).



1.1 Location

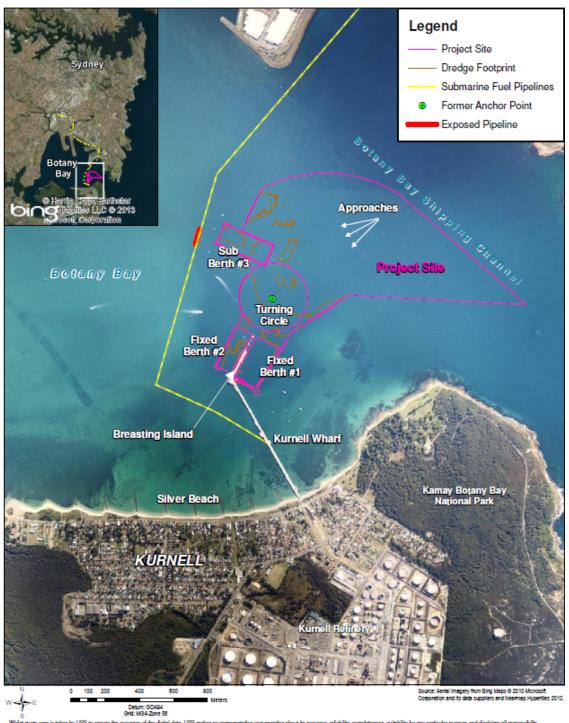
The Kurnell Wharf is located in Botany Bay, off Silver Beach (Figure 1-1).

The Project is located in close proximity to places with important ecological and heritage values. These include:

- Towra Point Nature and Aquatic Reserves, which contain an internationally important Ramsar-listed wetland habitat (3.5 km to the west).
- Areas of seagrass beds, which support a range of threatened species (100 m to the south). .
- Both Taren and Dolls Point (5 km to the west), which both contain important and protected shorebird communities.

Kamay Botany Bay National Park is located approximately 800 m to the east. The National Park contains important Aboriginal and historic heritage; which includes the landing place of Captain James Cook. The National Park also serves as a valued recreational and educational asset. The nearest residents to the Project Site are the Rangers House (Alpha House) in Kamay Botany Bay National Park (700 m to the east) and the properties along Prince Charles Parade, Kurnell (800 m to the south).





While we up care in taken by URS to accure for accuracy of the deglation data, URS makes no representation or warming infection accuracy, infekting, completeness, subbility for any particular propose and distance of a major and the second second

Figure 1-1: Project Site and Context (URS 2013a)

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc



1.2 Scope of Works

This CEMP provides the basis for environmental management throughout construction works associated with the installation of a sheet pile wall and a rock revetment only.

A separate CEMP has been prepared for construction of the wharf infrastructure upgrade as part of the Project.

This CEMP does not address environmental management measures associated with project design, nor the environmental management of impacts associated with dredging, or those from port and berthing facility operations.

Each Contractor will adopt this CEMP or develop their own Project specific CEMP or integrated Health, Safety and Environment (HSE) Management Plan to manage the environmental risks specifically related to their scope of work on the Project. These Contractor documents will, as a minimum, align with the requirements of this CEMP and are required to be reviewed and approved by the Caltex Environmental Management Representative (EMR) prior to mobilisation to site.

Compliance with this CEMP is mandatory for all personnel and Contractors carrying out construction activities for the installation of the sheet pile wall and rock revetment.



PROJECT OVERVIEW 2

The Kurnell Wharf port and berthing facility is the sole entry point for feedstock of crude oil and other finished petroleum product imports to the Kurnell Refinery. At present, it is also used as the distribution point for refined products, which are either shipped interstate or overseas.

The existing facility has operated since 1956. It comprises the Kurnell Wharf (a 1 km jetty structure), at the end of which are two fixed shipping berths (fixed berth #1 and fixed berth #2) located either side of a breasting island. The facility also includes a submarine berth (sub berth), located to the west of the fixed berths, a ship turning circle and associated approaches that interface with the main Botany Bay Shipping Channel.

On the northern side of the wharf, a crude oil submarine pipeline connects the refinery's storage tanks to the sub berth and the two fixed berths. Adjacent to the wharf, south of the fixed berths, are a series of additional submarine pipelines that transport fuel under Botany Bay. These pipelines connect to terminals at Banksmeadow, Silverwater and Newcastle, whilst also servicing Sydney (Kingsford Smith) Airport.

Kurnell Wharf is located, in part, on Lot 456 DP 1413279, within the Sutherland Shire Local Government Area (LGA) and in part on unincorporated land (i.e. not part of any LGA) that is leased to Caltex by the State Government.

Caltex is undertaking port and berthing facility upgrade works to increase the capacity of fixed berth #1 to receive larger ships. Further, the upgrade works will adopt the latest design standards to enable efficient loading/unloading and improve handling and ergonomic performance. Improvements will also be made to the fuel loading and unloading equipment located on the wharf, used for fixed berth #1. Other ancillary work will include an upgrade to the fire system on the wharf and the provision of additional stability to the existing wharf piles through construction of a sheet-piled wall and rock revetment at the southern end of fixed berth #1.

The work will be carried out within the existing Marine Security (exclusion) Zone around the Kurnell Wharf (Figure 2-1).

The Project Site and its context are shown in Figure 1-1.



resources & energy

CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

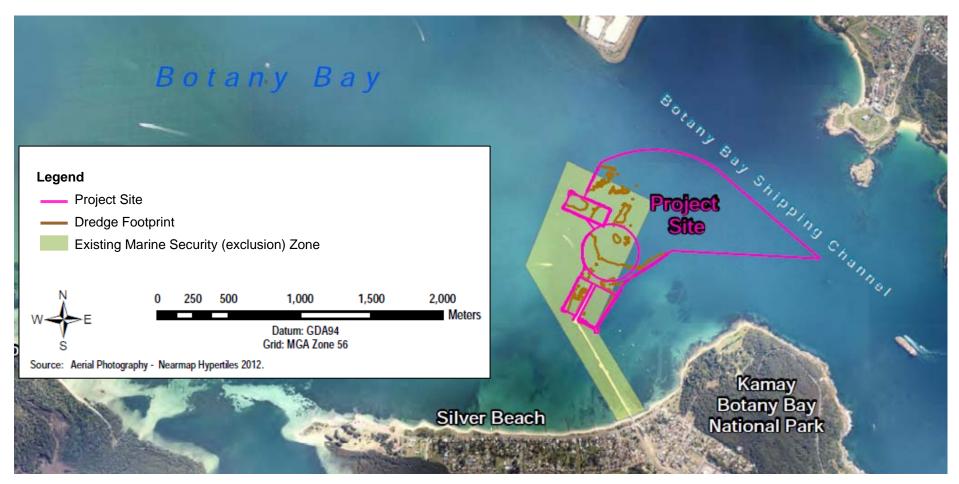


Figure 2-1: Existing Marine Security (exclusion) Zone at the Project Site (adapted from URS 2013)



2.1 Construction Works and Equipment

As part of the project a sheet pile wall and associated scour protection will be installed, along with a rock revetment.

The sheet pile wall will extend approximately 70 to 80 m along the southern end of fixed berth #1 and form a height of approximately 6 m from the seabed (approximately 6.8 m below Chart Datum (CD)). Scour protection will be installed at the top and toe of the sheet pile wall.

The preferred method of piling is driven steel piles, whereby each pile is vibrated until refusal or until the pile reaches depths of 1 to 2 m above the final embedment depth. The piling will then be completed by driving the piles with a drop hammer. The piles will be handled, pitched and secured to the seabed by a crane/rig mounted and installed from either on a jack-up barge or floating barge restrained by mooring lines.

A pile rig (with rig power pack and water jet pump) will be utilised to install the sheet pile wall.

The sheet pile wall works are shown in the general arrangements plans provided at Attachment 1.

The rock revetment wall will be approximately 10 to 15 m wide. It will comprise a geotextile membrane over laid with graded, interlocked, quarried armour stone, followed by a less coarse under-layer with a finer gravel (filter) layer sitting next to the seabed. The angle of the revetment will be 1-in-2 (vertical to horizontal).

The rock revetment will be created following dredging of fixed berth #1 and installation of the sheet pile wall. The gravel filter layer will be placed first, followed by the under layer and then the rock-armour layer. Staged construction along the length of the revetment is anticipated to prevent erosion of the gravel filter layer (once placed).

A barge similar to a typical BHD, along with supporting tugs, will be used to construct the rock revetment. It will upload graded stone onto the southern batter slope close to the seabed, allowing the revetment pile to build up gradually against the face.

It is anticipated that the rock will be sourced from Newcastle and transported directly to the project site on an 'as-needs' basis by ship.

The rock revetment works are shown in the general arrangements plans provided at Attachment 1.

2.1.1 Transport and Temporary Storage

Set down and temporary storage of marine based equipment for construction of the port and berthing facility works will be within the existing safeguarded easement (right of way) located behind the berth.

A small amount of road traffic will be generated as a result of undertaking the proposed works. Road transport will include equipment deliveries and personnel movements to and from the wharf, refinery, laydown areas and one or more of the dedicated storage locations.



Road access to and from Kurnell Wharf will be from Prince Charles Parade. Access to and from Kurnell Refinery will be via Solander Street.

The works will also require the use of one or more of the following dedicated existing storage sites (in order of preference):

- Fishburn Road, Molineux Point.
- Lewis Anchorage, Taren Point.
- Sydney Ports Facility.
- Glebe Island.
- White Bay.
- Sydney Harbour.
- Port Kembla.

The final storage location(s) will depend on the requirements of the works' contractor and availability and capacity at the time. Temporary site offices will be located within the main refinery site adjacent to the main workshop in the northwest corner.

2.2 Construction Program

The Project is expected to be undertaken in two stages over a two year period, commencing in the third quarter (Q3) of 2013. Works to the sheet pile wall are expected to take approximately eight weeks, while works to the rock revetment will take approximately six weeks.

The Project is expected to utilise approximately 25 personnel during the upgrade of fixed berth #1, including installation of the rock revetment, sheet pile wall and scour protection.

The approximate construction program for the Project is shown in Table 2-1.



Works	Duration	2013		2014			2015			
		Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Dredging and Reuse Works	23 weeks									
Sheet Piling Works	8 weeks									
Rock Revetment and Scour Protection Works	6 weeks									
Kurnell Wharf Infrastructure Upgrade Works										
Loading Arms Installation and Manifold Installation	12 weeks									
Mechanical Loading Arm Removal and New Tie-ins	12 weeks									
Quick Release Hooks	16 weeks									
Fire System	8 weeks									
Installation of Dolphins, Moorings and Piling	20 weeks (approx.)									
Sub Berth Upgrade Works	20 weeks (approx.)									

Table 2-1: Approximate construction program

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc



3 ENVIRONMENTAL POLICY

The Caltex Environmental Policy applies to all Caltex personnel and Contractors undertaking any activity including work on the Project. This policy is provided below.

Copies of this policy are displayed in a prominent position in Caltex offices and on the Caltex internet site. Contractors are encouraged to also have their own environmental policy.



Caltex Environment Policy

Caltex aims to operate in such a way as to minimise adverse impacts on the environment and communities in which it operates. To achieve this Caltex will:

- Integrate environmental protection into business strategy and planning, so that risks to and impact on, the environment are considered in business decisions, and establishing environmental objectives and targets is part of Caltex's business planning process.
- Reduce our environmental impact by identifying environmental impacts of Caltex's operations and continually improving processes and products to conserve resources, increase energy efficiency, prevent pollution and minimise waste.
- Maintain systems to identify and manage risks to the environment and the communities in which Caltex operates, and prevent environmental incidents.
- Measure environmental impact performance to monitor improvement and progress towards Caltex's environmental objectives.
- Document and report environmental performance throughout the organisation and publicly.
- · Allocate resources to effectively manage Caltex's environmental impacts.
- Comply with relevant environmental legislation and regulations, and with Caltex's environmental management systems.
- Audit environmental systems regularly to verify risk management control
 effectiveness.
- Communicate environmental protection priorities and ensure those who work with Caltex are trained in and have effective tools to achieve minimum environmental impact and incident free operations.

Iful

Julian Segal Managing Director & CEO

December 2010

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc



3.1 Relationship to other Plans

The EIS (URS 2013), Submissions Report (URS 2013a) and Draft Development Consent (DP&I 2013) list various plans and sub-plans as being required in addition to, or included within, the CEMP. Where practicable, these plans have been incorporated into the CEMP, as set out below:

Plans fully incorporated into the CEMP:

- Sediment and water quality management plan [DCoA C3]
 - environmental management components incorporated into Section 8.1 of the CEMP (monitoring components incorporated into the DSDMP)
- Flora management sub-plan
 - incorporated into Section 8.2 of the CEMP
- Fauna management sub-plan
 - incorporated into Section 8.3 of the CEMP

Plans not fully incorporated into the CEMP:

- Dredge and Spoil Disposal Management Plan (DSDMP) [DCoA C36(a)]
- Construction Noise and Vibration Management Plan [DCoA C36(b)]
 - developed by Caltex and available on the Caltex intranet
 - incorporates relevant components of Section 8.4 of the CEMP
- Air Quality Management Plan [DCoA C36(c)]
 - developed by Caltex and available on the Caltex intranet
 - incorporates relevant components of Section 8.5 of the CEMP
- Construction Traffic and Access Management Plan [DCoA C36(d)]
 - developed by Caltex and available on the Caltex intranet.
 - incorporates relevant components of Section 8.7 of the CEMP
- Waste and Resource Management Plan
 - developed by Caltex and available on the Caltex intranet
 - incorporates relevant components of Section 8.8 of the CEMP
- Spill Control Plan (SCP) [DCoA C36(a)(iii)]
 - to be developed and implemented by the Contractor in accordance with the requirements set out in Section 8.1 of the CEMP



CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

- Port operating procedure (POP) and marine works management plan (MWMP) .
 - to be developed and implemented by the Contractor in accordance with the requirements set out in Section 8.7 of the CEMP
- Aquatic Health Management Plan [DCoA C8]
 - to be developed by Caltex and made available on the Caltex intranet
- **Community Consultation Plan**
 - to be developed by Caltex and made available on the Caltex intranet •
- Construction Complaints Management System [DCoA D5]
 - to be developed by Caltex and made available on the Caltex intranet •

The CEMP is supported by these sub-plans and a number of procedures prepared and implemented by Caltex and the Contractor, as shown in Figure 3-1.



CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

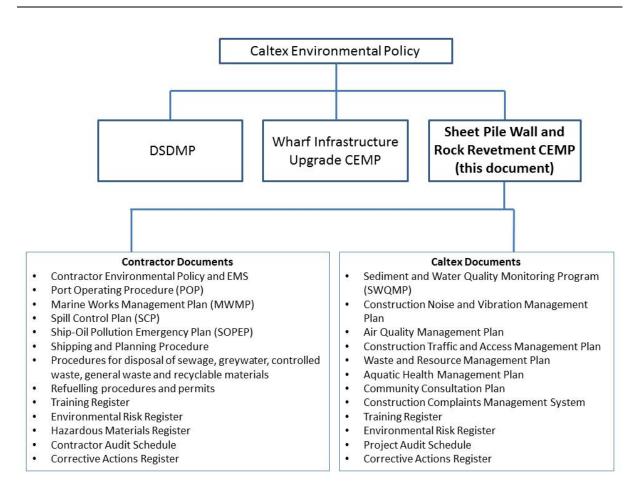


Figure 3-1: Interaction of the CEMP with plans, sub-plans and procedures



4 ENVIRONMENTAL RISKS

Potential environmental aspects and impacts associated with construction activities are summarised in <u>Table 4-3</u>. Establishment of the level of risk to the environment associated with these aspects and impacts has been determined by Caltex using the following criteria:

- The likelihood that a potential environmental impact will occur, if the activity is not managed
- The consequence to the environment if the impact were to occur
- Applying the above to the risk matrix to assess the level of risk associated with each construction activity

The risk matrix and risk rating applied to identified environment aspects and impacts are presented on Table 4-1 and Table 4-1.

	Likelihood										
Consequence	Practically Impossible	Highly Unlikely	Unlikely	Possible	Quite Likely	Common Occurrence					
Catastrophic	High	Severe Severe Severe S		Severe	Severe						
Massive	Moderate	High	Severe	Severe	Severe	Severe					
Major	Low	Moderate	High	High	Severe	Severe					
Moderate	Low	Low	Moderate	Moderate	High	High					
Minor	Negligible	Low	Low	Low	Moderate	Moderate					
Slight	Negligible	Negligible	Low	Low	Low	Low					

Table 4-1: Risk matrix table

Table 4-2: Risk rating

Rating	Classification
Severe	Significant damage, medium to long term or permanent effect, off site impact, significant cost to repair
High	Extensive damage, medium to long term effect, off site impact, moderate to high cost to repair
Moderate	Moderate damage, short to medium term effect, off-site impacts repairable at low to moderate cost
Low	Discernible impact, short term effect, site impact only, repairable at little cost
Negligible	No discernible impact, no action required

w:_infrastructure\projects\301015\03067_caltex kurnell jetty upgrade\22.0 cemps\rev 3_reissued for use_031013\301015-03067-en-rep-007 sheet pile wall and rock revetment cemp_rev 3_031013.doc



A works-specific Construction Environmental Risk Register will be developed by each Contractor to identify the environmental risks applicable to their works during the construction phase of the project and assess the significance of their impacts. The Construction Environmental Risk Register will be provided to Caltex for review and updated as required by Caltex, prior to mobilisation to site.

The Construction Environmental Risk Register will be reviewed at least each six months and as required in response to incidents, changes in legal requirements, changes in project scope, findings of inspections and audits and management reviews.

At a task level, a Job Safety and Environmental Analysis (JSEA) or equivalent will be used by all personnel to identify potential risks and appropriate control measures prior to the commencement of any task.



WorleyParsons

resources & energy

CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

Table 4-3: Aspects and impacts associated with construction activities

Category	Aspect	Impact	Legal and other Requirement	Control	Likelihood	Consequence	Residual Risk
Site Management	Poor practice	Potential for impact to waters	POEO Act 1997	Site Inspection and audit	Highly Unlikely	Slight	Negligible
Piling and Rock Revetment work	Noise emissions	Noise emissions exceed specified levels or disrupt residents.	Consent Conditions C15, C16, C17, C18 and C19.	Construction Noise and Vibration Management Plan. Out-Of-Hours Work Protocol	Possible	Minor	Low
	Noise emissions	Noise emissions disturb marine fauna.	Consent Condition C6	Observations for marine fauna. Slow start-up procedure and cessation of work. DSDMP Section 8.4 and 8.5; CEMPs Section 8.3 and 8.4	Possible	Minor	Low
Materials delivery	Animal strikes	Barges or tug boats strike marine mega fauna	Consent Condition C6	Observations for marine fauna. Speed restrictions. DSDMP Section 8.4; CEMPs Section 8.3	Possible	Minor	Low
Equipment operation	Emission of pollutants and dust	Pollutants exceed specified air quality standards or dust generated.	Consent Condition C25, C26 POEO Act 1997	Air Quality Management Plan	Highly Unlikely	Slight	Negligible



WorleyParsons

resources & energy

CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

Category	Aspect	Impact	Legal and other Requirement	Control	Likelihood	Consequence	Residual Risk
	Hours operated	Noise outside regular work hours disrupts neighbours.	Consent Conditions C15, C16, C17, C18 and C19.	Out-Of-Hours Work Protocol	Highly Unlikely	Minor	Low
Washing of plant equipment on site	Wash areas not sealed or provided with secondary containment. Washing not conducted in designated areas.	Potential for impact to waters	POEO Act 1997	Wash in designated areas, isolated from storm water drains.	Highly Unlikely	Slight	Negligible
On site refuelling of equipment	Spills and/or leaks from refueling	Potential for impacts to waters	POEO Act 1997	Bunkering Plan approved by SPC	Highly Unlikely	Moderate	Low
Storage of hazardous dangerous goods	Spills and/or leaks from inadequate storage areas and secondary containment	Potential for impacts to waters	POEO Act 1997 National Standard for the Storage and Handling of Workplace Dangerous Goods [NOHSC: 1015 (2001)] National Code of Practice for the Storage and Handing of Dangerous Goods [NOHSC: 2017 (2001)]	All goods stored in bunded location. Spill kit to be maintained and available onsite.	Unlikely	Minor	Low



WorleyParsons

resources & energy

CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

Category	Aspect	Impact	Legal and other Requirement	Control	Likelihood	Consequence	Residual Risk
Storage of waste material	Not using designated waste storage areas	Soil / Water contamination	POEO Act 1997	DSDMP Section 8.9; CEMPs Section 8.8	Unlikely	Slight	Low
	Not using designated waste storage areas	Recyclable materials to landfill	Waste Avoidance and Resource Recovery Act 2001 POEO (Waste) Regulation 2005	DSDMP Section 8.9; CEMPs Section 8.8	Highly Unlikely	Slight	Negligible
Disposal of waste materials	Control of materials	Waste to landfill, Illegal disposal	POEO Act 1997 Waste Avoidance and Resource Recovery Act 2001 POEO (Waste) Regulation 2005	DSDMP Section 8.9; CEMPs Section 8.8	Highly Unlikely	Moderate	Low
Traffic	Transport of materials during construction. Increased truck and vehicle traffic flow through Kurnell. Vehicle movements and parking.	Disruption of local traffic and increased traffic congestion. Worker/vehicle conflicts and safety risks.	Consent Condition C27 Environmental Planning and Assessment Act 1979 Road Transport (Vehicle Registration) Regulation 2007 Road Act 1993 RTA Vehicle Standards Information Sheet No. 5 – Vehicle Dimension Limits	Construction Traffic and Access Management Plan	Unlikely	Minor	Low



LEGAL AND OTHER REQUIREMENTS 5

The Project will comply with all relevant Commonwealth and State legislative and regulatory requirements. Copies of relevant licences, approvals and permits will be held on site and in relevant project offices and on the Caltex intranet site.

All works associated with the installation of a sheet pile wall and rock revetment will be carried out in accordance with the relevant requirements of:

- State Significant Development approval SSD_5353 under the NSW Environmental Planning and Assessment Act 1979.
- Permission to lodge (landowners consent) under the NSW Environmental Planning and Assessment Regulation 2000.
- Harbour Master Approval under the NSW Management of Waters and Waterside Lands Regulations 1972.
- Environment Protection Licence issued for miscellaneous licensed discharge to waters (at any time) under the NSW Protection of the Environment Operations Act 1997.
- Remediation action plan under State Environmental Planning Policy No 55 Remediation of Land.
- A dredging licence under the NSW Marine Services Act 1998.
- A permit to sea dump under the Commonwealth Environmental Protection (Sea Dumping) Act 1981.

This CEMP and related Project procedures will be updated if necessary to meet future approvals and related conditions imposed on the Project.



6 ENVIRONMENTAL OBJECTIVES

The intent of this CEMP is to achieve the following overarching objectives:

- Ensure that all Caltex personnel and Contractors clearly understand their environmental obligations and receive appropriate training to perform their duties in a competent manner.
- Comply with all relevant Commonwealth and State environmental requirements.
- Comply with relevant Australian and other recognised standards.
- Aim for zero significant environmental incidents during construction as part of Caltex's Incident and Injury Free (IIF) operations.

Environmental performance objectives for each environmental element relevant to the construction works are set out in Section 8.



7 CEMP IMPLEMENTATION

7.1 Responsibilities and Authorities

Overall responsibility for the implementation of this CEMP rests with Caltex. All employees and Contractors will meet the requirements of this CEMP and associated procedures. Management actions stated in this CEMP may be delegated in writing by Caltex to specific Contractors. Delegation of the responsibilities allocated to the Environmental Representative is not permitted without the prior written approval of the Director General.

Key Project personnel including the Caltex Project Manager, Caltex Construction Supervisors, Caltex Environmental Management Representative (EMR), Environmental Representative, Contractor Project Manager and each Contractor's Environment / HSE Representative will ensure that all management actions are undertaken to a satisfactory standard and that all personnel are aware of their responsibilities with respect to environmental matters. There will be dedicated staff to manage environmental issues (or integrated HSE matters) during construction. A general outline of responsibilities in relation to environmental management is provided below:

Caltex Project Manager

- Overall accountability for the environmental management of the Project.
- Implementation of the Caltex Environmental Policy with respect to the Project.
- Overall responsibility for development, implementation, maintenance and compliance with this CEMP.
- Ensure a suitably qualified and experienced Environmental Representative is approved by the Director General prior to the commencement of construction and employed for the duration of construction [DCoA C34].
- Ensure the approved Environmental Representative is given the authority and independence required to carry out the responsibilities set out below [DCoA C34].
- Ensure contracts contain relevant environmental provisions.
- Review and sign off on this CEMP and subsequent revisions.

Caltex Construction Supervisors

- Accountable for construction related environmental matters within the scope of their work packages.
- Ensure the requirements of this CEMP are implemented in relation to their work packages.



Caltex Environmental Management Representative (EMR)

- Accountable for construction related environmental matters on the Project.
- Provide support to Caltex personnel and Contractors as required to ensure this CEMP is implemented and complied with.
- Provide advice to the Caltex Project Manager and Caltex Construction Supervisors to ensure compliance with legal requirements, achievement of environmental objectives and continual improvement in environmental performance.
- Review effectiveness and implementation of this CEMP.
- Review Contractor environmental management plans and registers, as required by this CEMP, to ensure environmental risks and opportunities are identified and managed.
- Monitor the implementation of all required environmental management actions and compliance with legislation.
- Undertake environmental auditing as required.
- Implement Protection of the Environment Operations Act 1997 (POEO Act) notification requirements in the event of a pollution incident (these requirements can be delegated to appropriate personnel by the EMR).
- Regularly liaise with the Environmental Representative (where the roles of the Caltex Environmental Management Representative and the Environmental Representative are filled by different people).

Environmental Representative [DCoA C34]

- Principal point of advice in relation to the environmental performance of the Project.
- Monitor the implementation of environmental management plans and monitoring programs required under the Development Consent (SSD_5353) and advise the Caltex project Manager upon the achievement of these plans and programs.
- Advise Caltex on matters specified in the Development Consent (SSD_5353) and other licences and consents related to the environmental performance and impacts of the Project.
- Review and confirm whether works associated with the Project are classified as Construction (or not) under the Development Consent (SSD_5353) and if classified as Construction, advise on the relevant pre-Construction and Construction requirements that the works would be subject to under the consent.
- Approve or reject "minor amendments" to the CEMP. The Environmental Representative will consult with the Director General where uncertain as to whether an amendment to the CEMP constitutes a "minor amendment".



CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

- Require reasonable steps be taken to avoid or minimise unintended or adverse environmental impacts and failing the effectiveness of such steps, direct that relevant actions be ceased immediately should an adverse impact on the environment be likely to occur.
- Be consulted in responding to the community concerning the environmental performance of the Project where the resolution of points of conflict between Caltex and the community is required.
- Regularly liaise with the Caltex Environmental Management Representative (where the roles of the Caltex Environmental Management Representative and the Environmental Representative are filled by different people).

Caltex Emergency Response Team

- Implementation of the Emergency Response Plan in the event of an incident, including a pollution incident.
- Provide assistance to emergency services in notifying the community and businesses in the event of an incident.

Caltex Emergency Controller

- Authorise the allocation of resources and direction of activities.
- Responsible for the overall control of the emergency.

Contractor Project Manager

- Overall responsibility for the development and implementation of the Contractor's own project specific CEMP or integrated HSE Management Plan.
- Ensure compliance with the requirements of this CEMP throughout its works.
- Appoint an Environment or HSE Representative.

Contractor Environment / HSE Representative

- Implement the Contractor's own CEMP and related procedures.
- Comply with the requirements of this CEMP.
- Report fortnightly to the Caltex EMR on environmental performance, as required by this CEMP.

All Construction Personnel (Caltex and Contractors)

- Comply with the requirements of this CEMP.
- Report all environmental incidents as they occur.
- Attend environmental inductions or any other training as required.



7.2 Induction

Caltex has a site induction program that all contractors and employees are required to complete prior to undertaking any work. In addition to the standard site induction Caltex will develop and deliver a Project specific induction for all contractors and staff associated with the construction work. The Project specific induction will include the requirement for mandatory compliance with this CEMP by all personnel involved in sheet pile wall and rock revetment construction activities and include emergency procedures for the Project site.

All Caltex employees and the Contractor are required to undertake the Caltex Project Induction before they can commence work on the Project.

7.3 Training

Relevant Caltex and Contractor personnel will have the experience and necessary training to carry out the tasked required for the implementation of this CEMP. This will include awareness of current Caltex environmental measures, including the appropriate use and maintenance of equipment.

Specific environmental training will be provided as relevant by Caltex, or delegated to relevant Contractors, including:

- Relevant existing Caltex environmental management measures.
- . Spill kit use and management (refer Section 8.1).
- Marine fauna sighting, including the identification of marine turtles, cetaceans, pinnipeds and dugongs (refer Section 8.3).

The Contractor will implement appropriate training to ensure its personnel are aware of their environmental responsibilities, including requirements set out in their works-specific CEMP.

Caltex and the Contractor will each maintain a Training Register that records all environmental training completed by its personnel, including records of attendance at awareness training and toolbox talks, as well as competency assessments.

7.4 Internal Communication

Internal communications will include discussions, electronic communications and printed material as required. Caltex has communication systems in place that will be used as appropriate during the Project.

All environmental issues including incidents and near misses, as well as all health and safety incidents and near misses, will be raised as a regular component of toolbox talks, site meetings and transmitted electronically as necessary.



7.5 External Communication

Caltex is responsible for external communication in relation to matters concerning the environment. This includes but is not limited to communications with the media and government agencies and particularly in relation to external reporting of incidents that may have occurred. This excludes emergency calls, which may be made by anyone.

Caltex has prepared a Community Consultation Plan that will be implemented during the Project..

Caltex's consultation activities will continue throughout construction. This will involve meetings and letter box drops to the closest residents and user groups, to describe the nature of the works, and to offer opportunity to provide feedback (refer Section 7.6). Information will be provided on Project updates, the program of works, scheduling of noise-generating activities and any atypical disruption or changes not anticipated in this EIS.

Consultation activities will be carried out with the following, as a minimum:

- The users of Silver Beach.
- The residents of the Ranger's House. .
- The residents along Prince Charles Parade (No.s 2 to 174).
- The users of Kamay Botany Bay National Park.
- The users of the Botany Bay Educational Centre (located in the National Park).

External communication in response to emergencies and incidents is detailed in Section 7.6.

7.6 Incident Management

Caltex will continue to implement its existing incident management procedures, including for response to, investigation and reporting of incidents.

A comprehensive Emergency Management System is currently implemented at the Kurnell Refinery, with associated response and safety equipment held on site. Key personnel are trained to support the implementation of the system. Regular training exercises are carried out by Caltex.

The composition of the Caltex Emergency Management System is shown in Figure 7-1.



CALTEX REFINERIES (NSW) PTY LTD

KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN



Figure 7-1: Caltex Emergency Management System Framework (source: Caltex Refinery PIRMP)

The POEO Act also requires that the holder of an Environment Protection Licence (EPL) prepare a Pollution Incident Response Management Plan (PIRMP). Accordingly, Caltex has developed and implements a PIRMP for the Kurnell Refinery.

The objectives of the Kurnell Refinery PIRMP are to:

 Ensure timely reporting of pollution incidents to: staff on the premises, the NSW Environment Protection Authority (EPA), Fire and Rescue NSW, NSW Ministry of Health, WorkCover NSW, local councils and people outside of the facility that may be affected by a pollution incident.



CALTEX REFINERIES (NSW) PTY LTD KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

- Minimise and control the risk of a pollution incident at the facility by requiring identification of risks and the development of planned actions to minimise and manage those risks.
- Ensure that the plan is properly implemented by trained staff, identifying persons responsible for implementing it, and ensuring that the plan is regularly tested for accuracy, currency and suitability.

The relevant requirements of the Kurnell Refinery PIRMP have been incorporated into this CEMP. However, the responsibility for implementation of the POEO Act notification requirements in the event of a pollution incident has been placed on the Caltex EMR.

In the event of an incident or emergency situation, the relevant parts of the Caltex Emergency Management System Framework will be implemented. Construction works in the immediate area will cease immediately. The Caltex EMR will be contacted immediately and if required, emergency services will also be contacted.

In the event of an emergency, the Caltex EMR will notify the Refineries Emergency Response Team (ERT), who will implement the relevant parts of the Refinery Emergency Response Plan (STD 4.02.01.01). If required, the Caltex EMR will also notify the Kurnell Refinery Oil Spill Response Team (KROSRT), who will implement the relevant procedures within the Caltex Oil Spill Response Manual.

In the event of a spill the Contractor will undertake all relevant actions to contain the spill. Where the release of any pollutant occurs, the responsible Contractor will conduct a clean-up and remediation of the affected area to the satisfaction of Caltex.

Caltex will notify the Director General of any incident with actual or potential significant off-site impacts on people or the biophysical environment within 24 hours of becoming aware of the incident. Caltex will provide full written details of the incident to the Director General within seven days of the date on which the incident occurred [DCoA D8].

Caltex will meet the requirements of the Director General to address the cause or impact of any incident, as it relates to the Development Consent (SSD_5353), reported in accordance with Draft Condition of Approval D8, within such period as the Director General may require [DCoA D9].



CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

The POEO Act notification requirements will be implemented by Caltex in response to any pollution incident that is causing or threatening material harm to the environment¹, as set out below and in Section 8.1.

Caltex will implement the POEO Act notification requirements, in the following order:

- 1. Call 000 if the incident presents an immediate threat to human health or property.
- 2. Notify the EPA (131 555).
- 3. Notify the Ministry of Health via the local Public Health Unit (9382 8333).
- 4. Notify WorkCover (131 050).
- 5. Notify Sutherland Shire Council (9710 0333).
- 6. Notify Fire and Rescue NSW (1300 729 579).

The relevant information to be given, as required under the POEO Act when notifying the pollution incident to the regulatory authorities is as follows:

- a) Time, date, nature, duration and location of the incident.
- b) Location of the place where pollution is occurring or is likely to occur.
- c) The nature, the estimated quantity or volume and the concentration of any pollutants involved, if known.
- d) The circumstances in which the incident occurred (including the cause of the incident if known).
- e) Action taken or proposed to be taken to deal with the incident any resulting pollution or threatened pollution, if known.
- f) When the information relating to items c), d) or e) is not known at the time of verbal notification, this information must be provided once it becomes available.

- (i) it involves actual or potential harm to the health or safety of human beings or to ecosystems that is not trivial, or
- (ii) it results in actual or potential loss or property damage of an amount, or amounts in aggregate, exceeding \$10,000 (or such other amount as is prescribed by the regulations), and
- (b) loss includes the reasonable costs and expenses that would be incurred in taking all reasonable and practicable
- measures to prevent, mitigate or make good harm to the environment.

(2) For the purposes of this Part, it does not matter that harm to the environment is caused only in the premises where the pollution incident occurs.

¹ Section 147 of the POEO Act defines the meaning of material harm to the environment as follows:

⁽¹⁾ For the purposes of this Part:

⁽a) harm to the environment is material if:



Complying with these notification requirements does not remove the need to comply with any other obligations for incident notification, for example, those that apply under other environment protection legislation or legislation administered by WorkCover.

It should be noted that the definition of "pollution incidents" under the POEO Act excludes noise. Odour is not required to be reported as a pollution incident under Part 5.7 of the POEO Act. Additionally, a person is not required to notify an incident if the incident is an ordinary result of action required to be taken to comply with an EPL, an Environment Protection Notice or other requirement of or made under the POEO Act.

All personnel on site at the refinery (employees and contractors) will be also informed of a site emergency that can include a pollution incident immediately via the Emergency Alarm, the public broadcast system and/or via electronic communication.

Members of the Kurnell Emergency Response Team and other personnel involved with the implementation of the emergency response plan related to the pollution incident will be notified by Pager and/or SMS as soon as the emergency has been identified.

As the refinery is located in close proximity to the community and businesses, the Caltex Emergency Response Team will provide assistance to emergency services in notifying the community and businesses in the event of an incident.

If necessary, prior to the arrival of emergency services this notification role will be delegated by the Caltex Emergency Controller. Communications tools such as phone calls, door knocking and letter box drops will be considered, as appropriate for the incident and its impact.

7.7 Complaint Management

Caltex has a complaint management procedure for the investigation, response and reporting of complaints. Caltex manages all community complaints in accordance with the requirements of the EPL issued for miscellaneous licensed discharge to waters (at any time) and EPL No. 837, including:

- Reporting complaints in the Annual Return for the relevant EPL.
- Keeping a legible record of all complaints made to Caltex and its Contractors, including:
 - The date and time of the complaint. •
 - The method by which the complaint was made. •
 - Any personal details of the complainant which were provided by the complainant or, if no such details were provided, a note to that effect.
 - The nature of the complaint.
 - The action taken by Caltex in relation to the complaint, including any follow-up contact with the complainant.
 - If no action was taken by Caltex, the reasons why no action was taken.



CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

- The complaints record must be produced to any authorised officer of the EPA who asks to see it.
- The complaints record must be kept for at least four years after the complaint was made.
- Caltex must operate, during its operating hours, a telephone complaints line for the purpose
 of receiving any complaints from members of the public in relation to activities conducted at
 the premises or by the vehicle or mobile plant, unless otherwise specified in the licence.
- Caltex must notify the public of the complaints line telephone number and the fact that it is a complaints line so that the impacted community knows how to make a complaint.

Caltex will operate its 24-hour hotline telephone number, a postal address and an email address (as below) to receive feedback and complaints associated with the Project.

Complaints, enquires and feedback regarding the Project can be made through the following channels [DCoA D3; DCoA D6(g); EPL Condition M5.1]:

- 24-hour telephone number: 1800 802 385 toll free
- Email address: <u>kurnell@caltex.com.au</u>
- Postal address: Caltex Refineries (NSW) Pty Ltd
 - Locked Bag 2000
 - Taren Point NSW 2229

All feedback and complaints will be provided to the Caltex EMR and relayed to the Refinery Manager, Community Relations Manager and the head of the Environmental Group, as relevant depending on their nature.

Any feedback and complaint records will be logged in the Complaints Register, tracked and where relevant, responded to. Responses to complaints will be made, where reasonably possible, within 48 hours of receiving the complaint.

7.8 Audit and Compliance Management

Regular audits, including independent audits, will be carried out to confirm compliance with environmental policies and standards.

Project site audits will be conducted according to the Project Audit Schedule. The Project Audit Schedule will detail proposed dates for the audits and inspections at all work sites across the Project and the personnel involved in the audits and inspections. The Project Audit Schedule will be a live document and will be modified from time to time to suit the changing construction activities and risks. The Project Audit Schedule will be risk based and higher risk activities will be the subject of increased audit and inspection. Independent audits will be conducted every two weeks during high risk activities, including piling and rock revetment work.



Audits may be conducted as integrated HSE audits or specific environmental audits.

The Contractor will conduct environmental or integrated HSE audits at least monthly. The Contractor will submit copies of completed audit forms to the Caltex EMR on a monthly basis.

Implementation of this CEMP will be audited by Caltex within six weeks of the commencement of site construction works for the installation of the sheet pile wall and rock revetment.

Audit findings will be recorded in a Corrective Actions Register for action and close out. The Corrective Actions Register will detail the source of the action (i.e. audit, inspection or other), the action required, target close out date, actual close out date and the person responsible for the action item.

7.8.1 External Audits

External audits and inspections of the Project may be conducted by government agencies to ensure compliance with permits and licences as well as commitments made in the Project EIS and Submissions Report. For such audits and inspections, the Caltex EMR will accompany the auditors at all times.

The findings and recommendations arising from external audits will be recorded in the Corrective Actions Register and managed to close out in agreed timeframes.

Personnel will be notified of known upcoming external audits and inspections through notification on the central notice board and through the relevant Manager.

7.8.2 CEMP Review

This CEMP is based on the relevant information and requirements set out in the Project EIS (URS 2013), Submissions Report (URS 2013a), Draft Development Consent (DP&I 2013) and the Draft EPL issued for miscellaneous licensed discharge to waters (at any time).

Any relevant changes between the draft and final conditions of development consent and the EPL must be incorporated into the CEMP. Relevant conditions of the Sea Dumping Permit must also be incorporated into the CEMP.

This CEMP will be reviewed at least each six months and in response to audits, incidents and changes to the scope of works, as relevant. Any changes will be formally communicated by Caltex to all construction personnel.



8 ENVIRONMENTAL PROCEDURES

Specific control measures required to undertake the construction works are set out in Sections 8.1 to 8.8. These measures will be complied with by all Caltex personnel and Contractors as relevant. The Performance Objectives, Management Actions, Performance Indicators, Monitoring, Reporting and Corrective Actions set out in the following sections that are required by the EIS (URS 2013) are marked with an asterisk (*). Additional requirements set out in the Submissions Report (URS 2013a) are marked with a cross $(^+)$.

All activities must be carried out in a competent manner. Suitable equipment, facilities, training, work practices and other necessary precautions will be taken to minimise impacts to the environment and the risk of pollution. All plant and equipment installed used for the Project must be maintained in a proper and efficient condition and operated in a proper and efficient manner.

Caltex will monitor the Department of Planning and Infrastructure's Major Project Register and , Sutherland Shire Council's, Randwick City Council's, Rockdale City Council's and Botany Bay Council's development assessment tracking systems on their respective websites to identify other development activities that are approved to take place within Botany Bay and coincide with construction of the Project. Caltex will assess, and where identified, advise the Contractor of any additional measures required to manage interactions or cumulative impacts from concurrent development activities [DCoA C35(e)(xi)].

All Caltex personnel and Contractors will implement reasonable and practicable measures to avoid or minimise impacts to the environment that may arise from the Project. All Caltex personnel and Contractors will ensure that work is performed in a way that minimises impacts on the natural environment and complies with this CEMP and related procedures, relevant legislation, regulations and rules, Project licences, approvals and Project commitments made by Caltex.



8.1 Water and Sediment Quality

Element	Water and Sediment Quality		
Performance Objectives	To prevent the pollution of water and the generation of excessive turbidity.		
	To minimise the environmental impact of any spills and excessive turbidity that occur.		
Management Actions	 The contractor will implement all feasible and reasonable mitigation and management measures for the duration of construction to minimise the dispersion of dissolved and sediment-bound tributyltin (TBT) and suspended sediment concentrations outside the Project site during construction [DCoA C2]. 		
	 Contractors will maintain the site in a clean and tidy state. 		
	 Water used to clean equipment should not be allowed to flow directly into Botany Bay. 		
	 Contractors will ensure that any waste is disposed of appropriately and no items fall into the surrounding water. 		
	 Fabrication will be undertaken off-site as far as possible. 		
	 Biodegradable oil will be used within the pile rig.* 		
	 Vessels and equipment will be maintained in good working orde to minimise the risk of leaks and spills. 		
	 Regular servicing and maintenance of construction equipment will be scheduled and carried out by the relevant Contractor.* 		
	 Pre start checks will be undertaken prior to commencement of piling to ensure equipment is operating correctly.* 		
	 Ships used during construction works will be subject to the controls to limit pollution and spill risks currently in place for ships berthing at the Kurnell Wharf.* 		
	 Contractors will ensure their construction activities conform to the requirements of the MARPOL Convention, with regard to the statutory controls placed on ships to prevent marine pollution.* 		
	 Except as expressly provided in the EPL issued for 		



Element Water and Sediment Quality miscellaneous licensed discharge to waters (at any time), Contractors will ensure their construction activities conform to the pollution prevention requirements set out under Section 120 of the POEO Act [DCoA C1; EPL Condition L1.1].* Caltex will make all Contractors aware of Caltex's Emergency Response Plan (STD 4.02.01.01) and Oil-spill Callout and Response Work Procedure (PROC 120.05.001). Contractors will be familiar with and adhere to the Caltex Emergency Response Plan (STD 4.02.01.01) and Oil-spill Callout and Response Work Procedure (PROC 120.05.001).* Appropriate spill kits and booms will be available on the wharf and aboard barges and workboats actively involved in the construction works.* Spill kits will be tailored to the type and volume of potential spills and will include, as a minimum: Absorbent pads. • Spill containment booms. • Personal protection equipment. Contaminated waste bags and ties. . Instruction sheets. All spills will be stopped at the source and contained as soon as possible.

- Spilt material will be recovered, where possible, and contaminated spill recovery materials will be collected and disposed at an appropriate licensed facility.
- In the event of a spill, incident or emergency, construction activities in the immediate area will cease immediately.*
- In the event of a spill, incident or emergency, the Caltex EMR and if required, emergency services (000), will be contacted immediately.
- In the event of a spill, incident or emergency, the Caltex EMR will notify the Refineries Emergency Response Team (ERT) and/or the Kurnell Refinery Oil Spill Response Team



CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

Element	Water and Sediment Quality
	(KROSRT), as relevant.
	 The Refineries ERT will implement the relevant parts of the Refinery Emergency Response Plan (STD 4.02.01.01).
	 The KROSRT will implement the relevant procedures within the Caltex Oil Spill Response Manual.
	 In the event of a spill, the Contractor will undertake all relevant actions to minimise and contain the spill.
	 Where the release of any pollutant occurs, the responsible Contractor will conduct a clean-up and remediation of the affected area to the satisfaction of Caltex.
	 Where a pollution incident occurs that is causing or threatening material harm to the environment², Caltex will implement the POEO Act notification requirements, in the following order:
	 Call 000 if the incident presents an immediate threa to human health or property.
	2. Notify the EPA (131 555).
	 Notify the Ministry of Health via the local Public Health Unit (9382 8333).
	4. Notify WorkCover (131 050).
	5. Notify Sutherland Shire Council (9710 0333).
	6. Notify Fire and Rescue NSW (1300 729 579).*
	 In the event of a spill that requires use of spill kits or deployment

² Section 147 of the POEO Act defines the meaning of material harm to the environment as follows:

- (i) it involves actual or potential harm to the health or safety of human beings or to ecosystems that is not trivial, or
- (ii) it results in actual or potential loss or property damage of an amount, or amounts in aggregate, exceeding \$10,000 (or such other amount as is prescribed by the regulations), and
- (b) loss includes the reasonable costs and expenses that would be incurred in taking all reasonable and practicable
- measures to prevent, mitigate or make good harm to the environment.

(2) For the purposes of this Part, it does not matter that harm to the environment is caused only in the premises where the pollution incident occurs.

⁽¹⁾ For the purposes of this Part:

⁽a) harm to the environment is material if:



Element	Water and Sediment Quality	
	of booms, the Caltex EMR will notify Sydney Ports Corporation (SPC) as soon as practicable.	
	 Following a spill, accident or emergency situation, the Contractor will undertake any relevant required repairs and modify their working methods as appropriate. 	
	 Contractors will develop and implement a works-specific Spill Control Plan (SCP) that incorporates the requirements of this CEMP and the following: 	
	 The requirement for staff to understand the limitations, controls, and methods to manage and prevent spills. 	
	 The protocol for reporting spills and the consequential actions to cease works immediately. 	
	 The need for regular inspections by the works' contractor to ensure the adoption of the relevant spill-management controls. 	
	The need to plan for regular equipment maintenance	
	 The requirement for spill containment provisions to be available to support the proposed works.* 	
	 Relevant Caltex and Contractor personnel will be trained in the implementation of the SCP, including the use and management of spill kits and booms. The training will also include the limitations, controls and methods to prevent and manage spills. 	
	 Personnel trained in implementation of the SCP will be required to confirm (by signing the Training Register) that they understand the limitations, controls and methods to prevent and manage spills, as set out in the training provided. 	
Performance Indicators	 No turbid plumes visually detectable outside the Project Site. 	
	 Spill response procedures implemented in accordance with the relevant works-specific SCP.* 	
	 Regular maintenance of construction equipment scheduled and carried out by the relevant Contractor. 	



Element Water and Sediment Quality Monitoring Visual inspections for turbid plumes will be carried out daily during works involving disturbance to the sea bed. The Contractors will carry out regular inspections of its works areas to ensure the SCP is being implemented.* Caltex will report all relevant complaints, spills and incidents Reporting under the terms of the current EPL issued for miscellaneous licensed discharge to waters (at any time) or EPL No. 837 (as relevant).* Caltex, with assistance from Contractors as relevant, will prepare an incident investigation report for all incidents. **Corrective Action** Where turbid plumes are visually detected outside the Project Site, the results of the Project Sediment and Water Quality Monitoring Program will be reviewed and where parameters exceed the relevant trigger levels, the potential for use of silt curtains will be investigated by the Contractor, in consultation with Caltex. Where spill response procedures are not being implemented in accordance with the relevant works-specific SCP, Contractors will review and revise their SCP and provide further training as relevant.





8.2 Aquatic Flora and Weeds

Element	Aquatic Flora and WeedsTo minimise impacts to native marine and terrestrial flora and prevent the introduction of new introduced marine flora, including Caulerpa taxifolia.		
Performance Objective			
Management Actions	 Mitigation and management measures will be implemented during construction work within the waters of Botany Bay to avoid the introduction or spread of pest flora species, including <i>Caulerpa</i> <i>taxifolia</i> consistent with the NSW Control Plan for the Noxious Marine Alga Caulerpa taxifolia (DII 2009) [DCoA C5]. 		
	 The Contractor (in consultation with Caltex) will liaise with DPI (Fisheries) and review the Marine Pests website (<u>http://www.marinepests.gov.au/home</u>) to identify any reported pest specifically affecting Botany Bay immediately prior to and during the proposed works.⁺ 		
	 If required, the Contractor (in consultation with Caltex) will undertake further discussion with DPI (Fisheries) and the Department of Agriculture, Fisheries and Forestry (DAFF) to agree on additional management actions to be implemented during construction.⁺ 		
	 Contractors will carry out regular inspections of the construction works areas and equipment to check for the presence of Caulerpa taxifolia.* 		
	 Caltex will enable regular inspections of the Project Site by DAFF to check for the introduction of marine pest species.* 		
	 No 'high risk' (refer DAFF 2011) ballast water or sediments from ballast tanks will be discharged in to Botany Bay.* 		
	 Ballast water will be controlled in accordance with the International Convention for the Control and Management of Ships' Ballast Water and Sediments, the IMO Guidelines for the Control and Management of Ships' Ballast Water (1997) and the Australian Ballast Water Management Requirements (Version 5) (DAFF 2011).* 		



Element	Aquatic Flora and Weeds		
	 Each construction ship will implement a Ballast Water and Sediment Management Plan that sets out controls to manage ballast and bilge waters in accordance with the International Convention for the Control and Management of Ships' Ballast Water and Sediments, the IMO Guidelines for the Control and Management of Ships' Ballast Water (1997) and the Australian Ballast Water Management Requirements (Version 5) (DAFF 2011).* 		
	 No ballast water discharge is permitted within 12 nautical miles of the coast. Prior to discharge, the relevant Contractor will ensure the ballast waters contain no marine pest species.⁺ 		
	 No clearing of, or disturbance to, seagrass beds is permitted.* 		
	 No clearing of, or disturbance to, native terrestrial vegetation is permitted.* 		
Performance Indicators	 No introduction or spread of Caulerpa taxifolia. 		
	 No clearing of, or disturbance to, seagrass beds or native terrestrial vegetation. 		
Monitoring	 Regular inspections of construction works areas and equipment carried out to check for the presence of Caulerpa taxifolia.* 		
Reporting	 The dates and outcomes of Caulerpa taxifolia inspections will be reported by the Contractor to the Caltex EMR fortnightly. 		
Corrective Action	 Where any signs of Caulerpa taxifolia are present, the Contractor will notify the Caltex EMR and implement responsible and careful treatment to prevent its spread or transfer to other areas of Botany Bay. Such measures will be consistent with the NSW control plan for the noxious marine alga Caulerpa Taxifolia (DII 2009).* 		



8.3 Marine Fauna

Element	Marine Fauna		
Performance Objective	To minimise injury to or death of fauna and minimise loss of fauna habitat.		
Management Actions	 Native fauna will be protected at all times and will not be fed, harassed or otherwise interfered with. 		
	 Mitigation and management measures will be implemented during construction work within the waters of Botany Bay to avoid the introduction or spread of pest fauna species [DCoA C5]. 		
	 The Contractor (in consultation with Caltex) will liaise with NSW DPI (Fisheries) and review the Marine Pests website (<u>http://www.marinepests.gov.au/home</u>) to identify any reported pest specifically affecting Botany Bay immediately prior to and during the proposed works.⁺ 		
	 If required, the Contractor (in consultation with Caltex) will undertake further discussion with NSW DPI (Fisheries) and DAFF to agree on additional management actions to be implemented during construction.⁺ 		
	 Feral animals will not be encouraged to enter or remain in the Project Site through feeding, access to artificial waterbodies or inadequate waste disposal practices. 		
	 Pipe ends will be capped during pipe-laying works to prevent fauna getting caught in pipes. Uninjured trapped fauna will be released to a nearby area of suitable habitat. 		
	 Contractors will maintain the site in a clean and tidy state. 		
	 Contractors will ensure that any waste is disposed of appropriately and no items fall into the surrounding water. 		
	 Caltex will enable regular inspections of the Project Site by DAFF to check for the introduction of marine pest species.* 		
	 Lighting on construction ships and equipment will be minimised to that required for safe operations and to meet regulatory navigational safety requirements.* 		



CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN

Element	Marine Fauna		
	 Construction lighting will be positioned to prevent excess light spill into areas that are not required to be lit.* 		
	 No 'high risk' (refer DAFF 2011) ballast water or sediments from ballast tanks will be discharged in to Botany Bay.* 		
	 Ballast water will be controlled in accordance with the International Convention for the Control and Management of Ships' Ballast Water and Sediments, the IMO Guidelines for the Control and Management of Ships' Ballast Water (1997) and the Australian Ballast Water Management Requirements (Version 5) (DAFF 2011).* 		
	 No ballast water discharge is permitted within 12 nautical miles of the coast. Prior to discharge, the relevant Contractor will ensure the ballast waters contain no marine pest species.⁺ 		
	 Each construction ship will implement a Ballast Water and Sediment Management Plan that sets out controls to manage ballast and bilge waters in accordance with the International Convention for the Control and Management of Ships' Ballast Water and Sediments, the IMO Guidelines for the Control and Management of Ships' Ballast Water (1997) and the Australian Ballast Water Management Requirements (Version 5) (DAFF 2011).* 		
	 Trained marine fauna spotters (monitors) will be used to make observations for marine turtles, cetaceans, pinnipeds and dugongs up to a distance of 420 m from active piling and rock revetment works areas.* 		
	 If marine turtles, cetaceans, pinnipeds or dugongs are observed within 250 m of active piling or rock revetment works areas, there is to be a temporary cessation of noise generating activities .* 		
	 Noise generating activities will not recommence until 30 minutes after the animal has moved more than 250 m away, or 30 minutes after the animal was last sighted.* 		
	 Slow start up measures will be used for all construction activities that generate underwater noise to ensure any noise-sensitive marine fauna are able to move away from the noise source.* 		



Element	Marine Fauna		
Performance Indicators	 No noise generating activities associated with piling or rock revetment works whilst marine turtles, cetaceans, pinnipeds or dugongs are within 250 m of active piling or rock revetment works areas.* 		
	 No fauna deaths directly associated with construction activities. 		
Monitoring	 Marine fauna monitoring will be used to make observations for marine turtles, cetaceans, pinnipeds and dugongs up to a distance of 420 m from active piling or rock placement works areas prior to start up and throughout piling or rock placement works.* 		
Reporting	 All fauna injuries or deaths will be reported to the Caltex EMR as soon as practicable. 		
	 Caltex will report injuries or deaths of threatened fauna to OEH and / or the Department of Sustainability, Environment, Water, Population and Communities (SEWPaC), as relevant. 		
	 Marine fauna monitors will utilise a Marine Fauna Sighting Log to record observations of marine turtles, cetaceans, pinnipeds or dugongs and any required actions taken (i.e. delay in start of work, standby or temporary cessation of works).* 		
	 The dates and outcomes of marine fauna monitoring will be reported by the Contractor to the Caltex EMR fortnightly. 		
	 Caltex will notify the whale migratory team within the NSW Office of Environment and Heritage (OEH) of whale sightings between June and October, during the construction period.* 		
Corrective Action	 If fauna is injured during construction, the Contractor will contact the Caltex EMR who will contact WIRES (1300 094 737) or Orrca Marine Mammal Rescue (for whales, dolphins, seals and dugongs) (9415 3333), which both operate 24 hours a day seven days a week. 		



8.4 Noise and Vibration

Element	Noise and Vibration		
Performance Objective	To minimise disturbance to sensitive receivers and marine fauna from airborne and underwater noise.		
Management Actions	 Marine fauna monitoring will be carried out as detailed in Section 8.3.* 		
	 Noise generation will be managed within regulatory and licence requirements. 		
	 All sheet pile wall and rock revetment construction activities will be restricted to the standard working hours set out in the Interim Construction Noise Guidelines (ICNG), being 		
	 0700 and 1800 Mondays to Fridays; 		
	0800 to 1300 Saturdays; and		
	 at no time on Sundays or public holidays.* 		
	 Fabrication will be undertaken off-site as far as possible. 		
	 Vessels and equipment will be maintained in good working order to minimise noise. 		
	 Regular maintenance of construction equipment will be scheduled and carried out by the relevant Contractor.* 		
	 Slow start up measures will be used for all construction activities that generate underwater noise to ensure any noise-sensitive marine fauna are able to move away from the noise source.* 		
	 Piling operations with a sound power levels (SWL) of 113 dB(A) or less should be utilised wherever possible.* 		
	 Noise levels during piling and rock revetment works will be maintained within the following limits: 		
	 Calculated 15-minute SWLs L_{w,eq,15min} less than or equal to 113 dB(A) at source. 		
	 Measured 15-minute sound pressure levels (SPLs) L_{p,eq,15min} less than or equal to 85 dB(A) measured at 10 m from the source.* 		



Element	Noise and Vibration		
	 All feasible and reasonable noise mitigation measures will be implemented during construction works, with the aim of achieving the construction noise management levels (L_{Aeq(15min}) set out in the following table (in accordance with the ICNG) [DCoA C17].* 		
		Standard Hours (Mon-Fri: 0700-1800 and Sat 0800-1300)	
Sensitive Receptors	Sensitive Receptors	Noise Affected Management Level L _{Aeq(15min)} [RBL + 10]	Highly Noise affected Level L _{Aeq(15min)}
	Residential dwellings at Nos. 2 – 174 Prince Charles Parade	51 dB(A)	75 dB(A)
	Ranger's House	51 dB(A)	75 dB(A)
	Silver Beach (Passive recreational area)		IB(A) are being used)
	Kamay Botany Bay National Park (Active recreational area)		B(A) ⁺ are being used)
	Environmental Botany Bay Education Centre (Educational institutions		B(A)* are being used)
		*A 10 dB(A) allowance has been made to account for the internal and external noise levels for building other than residences.	
	Charles Parade an	of the sheet pile wall, noind at the Ranger's resider (Figure 8-1) will be main A).*	nce at Kamay Botany
	 During rock revetm 	nent works, noise levels a	along Prince Charles

- During rock revetment works, noise levels along Prince Charles Parade and at the Ranger's residence at Kamay Botany Bay National Park (Figure 8-1) will be maintained below or equal to L_{Aeq(15min)} = 54 dB(A).*
- Noise measurements will be carried out by a qualified acoustics consultant, (i.e. a member of the Australian Acoustical Society (AAS) or the Association of Australian Acoustical Consultants (AAAC)) and undertaken in accordance with relevant Australian Standards for acoustic measurement of equipment in the field.*



Element	Noise and Vibration	
	 Prior to the commencement of rock revetment works, the Rock Revetment Contractor will consult with Caltex, the EPA and a suitably qualified and experienced acoustic consultant to develop specific noise management measures that would be implemented if rock revetment works exceed the required noise level at source, 10 m from source or along Prince Charles Parade.* 	
	 Caltex will specifically consult with the residents of Prince Charles Parade and other local community groups ahead of starting the piling and rock revetment works.* 	
	 Construction will be carried out with the aim of achieving the following construction vibration goals: 	
	 for structural damage: the vibration limits set out in the German Standard DIN 4150-3: Structural Vibration - effects of vibration on structures; 	
	 for human exposure: the acceptable vibration values set out in the Environmental Noise Management Assessing Vibration: A Technical Guideline (Department of Environment and Conservation, 2006) [DCoA C19]. 	
	 Any additional requirements of the Project Construction Noise and Vibration Management Plan (Caltex 2013b; available on the Caltex intranet) relevant to construction will be implemented [DCoA C36(b)]. 	
Performance	 Works carried out within the required hours.* 	
Indicators	 No piling whilst marine turtles, cetaceans, pinnipeds or dugongs are within 250 m of active piling or rock revetment works areas.* 	
Monitoring	 Attended noise monitoring will be carried out along Prince Charles Parade and at the Ranger's residence at Kamay Botany Bay National Park at the commencement of and monthly during high noise generating works (rock revetment works) to ensure compliance with required levels [DCoA C18].*⁺ 	
	 Marine fauna monitoring will be used to make observations for marine turtles, cetaceans, pinnipeds and dugongs up to a distance of 420 m from active piling or rock revetment works areas prior to start up and throughout piling or rock placement works.* 	



Element **Noise and Vibration** Reporting The Contractor will report the SWL of the piling and rock revetment operations to the Caltex EMR prior to commencement of piling.* The dates and outcomes of noise monitoring for high noise . generating works (rock revetment works) will be reported by the Contractor to the Caltex EMR as soon as results are available. The dates and outcomes of marine fauna monitoring will be reported by the Contractor to the Caltex EMR fortnightly. **Corrective Action** Where the SWL of the piling or rock revetment operations, as . reported by the Contractor, is higher than that used in the noise modelling set out in the EIS, Caltex will give consideration to additional modelling and the potential for implementation of additional noise mitigation measures with the aim of achieving the construction noise management levels in the Interim Construction Noise Guidelines (DECC, 2009). If high noise generating works (rock revetment works) are shown to exceed the required noise limits, or if noise complaints are received, additional mitigation in line with the ICNG will be implemented by the Contractor (in consultation with Caltex) for these activities, such as: The use of dampening non-metallic dollies (wooden • blocks) for piling. Acoustic screening for high noise equipment. Implement periodic breaks in undertaking high noise generating works. For example, piling for three hours and stopping for one hour [DCoA C18].

 If rock revetment works are shown to exceed the required noise limits, additional mitigation measures, developed by the Rock Revetment Contractor in consultation with Caltex and the EPA, will be implemented.*



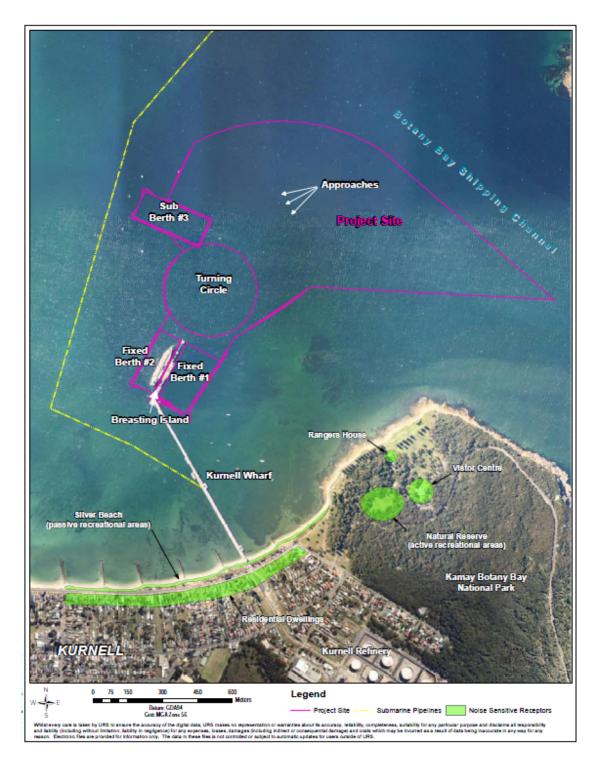


Figure 8-1: Noise sensitive receptors in the vicinity of the Project Site



8.5 Air and Odour Emissions

Element	Air and Odour Emissions		
Performance Objective	To prevent a decrease in regional air quality and to prevent visible emissions of dust from the site.		
Management Actions	 All feasible and reasonable mitigation measures will be implemented to ensure that construction is carried out in a manner that minimises dust emissions from the site [DCoA C26]. 		
	 Dust control measures will be implemented wherever relevant throughout construction works. 		
	 Material stockpiles that have the potential to generate dust will be covered. 		
	 Material loads that have the potential to generate dust will be covered during transport. 		
	 Dust generating activities will not be carried out during periods of high wind. 		
	 Contractors will notify the Caltex EMR of any anomalous odours identified during construction.* 		
	 Vessels and equipment will be maintained in good working order to minimise air emissions. 		
	 Regular maintenance of construction equipment will be scheduled and carried out by the relevant Contractor.* 		
	 Vehicles, vessels and equipment, including generators, will be turned off when not in use. 		
	 Any additional requirements of the Project Air Quality Management Plan (Caltex 2013a; available on the Caltex intranet) relevant to construction will be implemented [DCoA C36(c)]. 		
Performance Indicators	 No air quality or odour complaints received. 		
Monitoring	 Contractors will carry out regular visual monitoring to identify areas generating visible dust emissions from the site. 		
	 Contractors will carry out regular visual monitoring to identify equipment producing excessive visible emissions. 		



CALTEX REFINERIES (NSW) PTY LTD

KURNELL WHARF INFRASTRUCTURE UPGRADE - INSTALLATION OF A SHEET PILE WALL AND ROCK REVETMENT

Element	Air and Odour Emissions
	 Contractors, in collaboration with Caltex, will develop and implement an appropriate monitoring strategy where anomalous odours are identified.
Reporting	 The dates and outcomes of visual dust and emissions monitoring will be report by the Contractor to the Caltex EMR fortnightly.
Corrective Action	 Contractors, in collaboration with Caltex, will develop and implemented appropriate management measures where anomalous odours are identified.
	 Where visible dust emissions from the site are observed, feasible and reasonable dust mitigation measures will be identified and implemented, such as:
	 Sources of dust emissions will be covered, or if required, wet down, such that emissions of visible dust from the site cease.
	 Cessation of dust generating works, as appropriate, such that emissions of visible dust from the site cease.
	 Equipment observed to be creating excessive air quality emissions will be replaced or serviced within 48 hours.



8.6 Heritage

Element	Heritage
Performance Objective	To protect and preserve Indigenous and Non-Indigenous heritage sites and values.
Management Actions	 Contractors will maintain the site in a clean and tidy state and implement dust and emission control measures (as detailed in Section 8.5) to minimise the visual impact of construction activities to areas of heritage significance, including the Kurnell Peninsula Headland.
	 Water and sediment quality management actions will be implemented (as detailed in Section 8.1) to minimise the potential for impacts to areas adjacent to heritage sites.
Performance Indicators	 Suspected heritage item are dealt with in accordance with the required sequence of corrective actions.*
Monitoring	 Works to the sea bed will be visually monitored for the presence of potential heritage items.
Reporting	 Details of the discovery of any suspected heritage items will be reported to the Caltex EMR as soon as practicable.
Corrective Action	 In the event that a suspected heritage item (Indigenous and Non- Indigenous) is encountered, construction activities in the immediate area will cease and any further disturbance to the area of the item prevented.*
	 The discoverer of the item will notify machinery operators in the immediate vicinity of the item so that work can be halted.
	 Contractors will immediately contact the Caltex EMR, who will notify:
	 OEH (Heritage Council of NSW) in accordance with the requirements of Section 146 of the <i>Heritage Act 1977</i> in the case of a suspected Non-Indigenous heritage item [DCoA C23].*
	• OEH in accordance with the requirements of section 89A of the <i>National Parks and Wildlife Act 1974</i> in the case of a suspected Indigenous heritage item [DCoA C24].



Element	Heritage
	 The police will be contacted immediately if human remains are uncovered.
	 In consultation with OEH, the Caltex EMR will arrange for assessment (including the approximate extent, nature, associated archaeological potential and likely significance) of the suspected heritage item by a suitably qualified archaeologist.*
	 An appropriate management strategy for recording and preservation of the item (if warranted) will developed, along with a strategy to return to work as far as possible.*
	 Works in the immediate area will not resume until approved in writing by the Caltex EMR.



8.7 Marine and Construction Traffic

Performance Objective	To minimise traffic interactions and appropriately manage traffic interfaces.
Management Actions	 Designated construction access route for the delivery of materials for construction purposes to and from Kurnell Wharf and the Kurnell Refinery will be via Captain Cook Drive, Prince Charles Parade and Solander Street [DCoA C27].*
	 All feasible and reasonable mitigation measures will be implemented to ensure that material is not tracked onto public roads [DCoA C26].
	 All vehicles will observe the sign-posted speed limits.
	 Vehicles will only be parked in designated areas.
	 All ships used for the proposed works will hold current certifications in accordance with their class and function.*
	 All ship crew will be fully qualified and trained for their respective roles.*
	 All ships will be operated in full accordance with international, Commonwealth and State navigational safety and environmental protection standards and regulations.*
	 All ships will have an on-board Ship-Oil Pollution Emergency Plan (SOPEP) or equivalent applicable to their class.
	 Caltex will make all Contractors aware of the management and interfacing requirements with shipping and the port operations resulting from its discussions with NSW Roads and Maritime Services (RMS) and SPC.*
	 Caltex will make all Contractors aware of current practices and standard controls for shipping activities, including SPC Harbour Control being notified of all shipping movements.*
	 Contractors will be familiar with and adhere to Caltex's current practices and standard controls for shipping activities.*



Element Marine and Construction Traffic Caltex will revise its Shipping and Planning Procedure to accommodate the construction works.* Marine vessels not in use will be moored. A Port Operating Procedure (POP) will be developed by relevant Contractors (as determined by Caltex) in accordance with the relevant regulations and in conjunction with SPC and RMS.* A Marine Works Management Plan (MWMP), will be developed by the relevant Contractors (as determined by Caltex) to support the POP.* The MWMP will include appropriate safety controls that accord with the requirements of the Harbour Master and the SPC's Port Procedures Guide to ensure the safety of waterway traffic during construction works.* Caltex will liaise with the Harbour Master throughout the construction works to communicate its intended shipping schedules, movements, timings and pilotage requirements.* The Contractor will make its shipping schedules available to Caltex for use in liaison with the Harbour Master. The existing Marine Security (exclusion) Zone around the Kurnell Wharf will remain in place throughout construction works. Where practicable, construction works will be timed by Caltex to avoid activities and events identified by sailing, diving and recreational user groups that are likely to occur within or close to the Project Site during the construction works, or activities and events relocated.* Any additional requirements of the Project Construction Traffic and Access Management Plan (Caltex 2013c; available on the Caltex intranet) relevant to construction will be implemented [DCoA 36(d)]. No collisions caused by Project construction vessels. **Performance Indicators** Harbour Master provided with advance copies of all construction related shipping schedules.*

 POP and MWMP developed and implemented by relevant Contractors.*



Element	Marine and Construction Traffic
Monitoring	 The Caltex EMR will monitor compliance with the management and interfacing requirements with shipping and the port operations.
Reporting	 Collisions or near misses will be reported in accordance with incident reporting procedures set out in Section 7.6.
Corrective Action	 Collisions will be managed in accordance with incident management procedures set out in Section 7.6.



8.8 Waste and Resource Management

Element	Waste and Resource Management
Performance Objectives	To minimise the wastes generated and resources used throughout the life of the proposed works, and maximise opportunities for reduction, reuse and recycling.
	To store, handle, transport, and employ resources/dispose of waste in a manner that does not lead to environmental harm, pollution or contamination.
Management Actions	 Any waste generated outside the site will not be caused, permitted or allowed to be received at the site for storage, treatment, processing, reprocessing, or disposal on the site, except as expressly permitted by a licence under the <i>Protection of</i> <i>the Environment Operations Act 1997</i>, if such a licence is required in relation to that waste [DCoA C31].
	 All liquid and/or non-liquid waste generated on the site will be assessed and classified in accordance with Waste Classification Guidelines (DECCW, 2009), or any future guideline that may supersede that document and where removed from the site is only directed to a waste management facility lawfully permitted to accept the materials [DCoA C33].
	 Resource use and waste generation will be minimised and all waste will be reused, recycled or disposed of in accordance with best practice and relevant legislation [DCoA C32].
	 The Contractor will maintain the site in a clean and tidy state.
	 The Contractor will ensure that any waste is disposed of appropriately and no items fall into the surrounding water.
	 The discharge of any solid waste overboard is prohibited.
	 Impermeable ground sheets and / or shrouding (comprising shade cloth or similar) should be utilised immediately below and adjacent to demolition works where practicable to prevent debris entering the water.



Element	Waste and Resource Management
	 Impermeable ground sheets and shrouding should be carefully collected (to contain any captured material), bagged and removed on completion of work in each area. No debris will be allowed to enter the environment.
	 Waste oil, solvents and toxic material will be collected in appropriate, labelled containers for reuse, recycling, treatment or disposal at approved licensed locations.
	 All ship generated wastes will be brought ashore for disposal via a licensed contractor.
	 The following waste hierarchy will be implemented:
	 Avoid waste by identifying appropriate materials and effective procurement.
	 Reduction of waste by optimising construction and operation methods.
	 Reuse waste by identifying sources that can utilise the waste.
	 Recycle waste by identifying facilities that are able to recycle waste.
	Recover energy from waste.
	Dispose of waste at an appropriate licensed facility.
	 Construction activities will be integrated into existing resource efficiency, waste management and handling, emergency response and preparedness plans for the port and berthing facility.*
	 The Contractor will prepare a works-specific Waste and Resource Management Plan (WRMP).*
	 The works-specific WRMP will be prepared in accordance with Caltex's Construction Management Plan Standard (ref: 4.20.03.001), the Waste Avoidance and Resource Recovery Act 2001, the POEO Act, the EPA's Waste Classification Guidelines 2009 and Caltex's EPL requirements.*



Element Waste and Resource Management The works-specific WRMP will incorporate the requirements of this CEMP. The works-specific WRMP will also: Identify and incorporate requirements consistent with • the waste and resource hierarchy and cleaner production initiatives. Ensure resourcing efficiency is delivered through the design and responsible construction practices. Provide consistent clear direction on waste and resource handling, storage, stockpiling, use and reuse management measures (consistent with current management practices relating to Caltex's CEMP procedures). Identify disposal and management routes consistent with current management practices as adapted for the proposed works. Set out clear requirements for meeting legislative and regulatory requirements. Define requirements to support Caltex's sustainable procurement objectives through effective design, construction and procurement. Set out processes for disposal, including onsite transfer management and the necessary associated approvals. Include a process for auditing, monitoring and reporting, which would include regular inspections of site activities and the waste management area.* Resource use will be minimised wherever practicable throughout construction. Responsible construction practices will be implemented to prevent mismanagement of waste. The Contractor will carry out regular inspections of site activities and waste management area. The Contractor will establish and maintain a waste collection and storage area within its work area.



Element	Waste and Resource Management
	 No burning of waste is allowed under any circumstances.
	 Contractors will ensure appropriate waste containers are available within their works area for the segregation and storage of wastes, including for ship-generated waste, in accordance with the Waste Classification Guidelines 2009.*
	 All waste containers will have secure lids in place to prevent water ingress and access to animals.
	 Caltex will make all Contractors aware of Caltex's existing procedures for the disposal of general waste and recyclable materials (modified as required).*
	 Contractors will implement Caltex's existing procedures for the disposal of general waste and recyclable materials.*
	 Bilge water discharge is not permitted.*
	 All bilge waters generated during construction will be stored on board the relevant vessel and disposed of onshore at an approved facility.⁺
	 No 'high risk' (refer DAFF 2011) ballast water or sediments from ballast tanks will be discharged in to Botany Bay.*
	 Ballast water will be controlled in accordance with the International Convention for the Control and Management of Ships' Ballast Water and Sediments, the IMO Guidelines for the Control and Management of Ships' Ballast Water (1997) and the Australian Ballast Water Management Requirements (Version 5) (DAFF 2011).*
	 No ballast water discharge is permitted within 12 nautical miles of the coast. Prior to discharge, the relevant Contractor will ensure the ballast waters contain no marine pest species.⁺
	 Each construction ship will implement a Ballast Water and Sediment Management Plan that sets out controls to manage ballast and bilge waters in accordance with the International Convention for the Control and Management of Ships' Ballast Water and Sediments, the IMO Guidelines for the Control and Management of Ships' Ballast Water (1997) and the Australian Ballast Water Management Requirements (Version 5) (DAFF 2011).*



Element	Waste and Resource Management
	 Discharge of any solid waste overboard is not permitted.*
	 Any refuelling taking place at the wharf will be undertaken in accordance with existing Caltex procedures and permits.
	 Contractors will ensure their construction activities conform to the requirements of the MARPOL Convention, with regard to the statutory controls placed on ships to prevent marine pollution.*
	 Contractors will ensure their construction activities conform to the pollution prevention requirements set out under Section 120 of the POEO Act.*
	 Licensed contractors will be utilised to remove and transport waste from the site.*
	 Records of Controlled Waste Receipts and Tracking Numbers will be maintained on site.
	 Environmental issues and impacts will be considered when procuring subcontractors and suppliers.
	 Suppliers and subcontractors will be made aware of the relevant Project environmental requirements.
	 Environmental requirements will be included in procurement and subcontract documentation through the contract and scope of works.*
	 Carefully select suppliers and subcontractors based upon their ability to meet stated requirements including corporate and Project environmental and sustainability initiatives.*
	 Any additional requirements of the Project Waste Management Plan (Caltex 2013d; available on the Caltex intranet) relevant to construction will be implemented.
Performance Indicators	 No litter present in construction areas (including in the water).
	 Appropriate segregation of recyclable material from general waste.*
	 Environmental requirements included in procurement and subcontract documentation.
	 No discharge of bilge water from construction vessels.*



Element	Waste and Resource Management
Monitoring	 The Contractor will record the types, volumes and management measures (i.e. reuse / recycling / disposal etc) for wastes generated from its construction activities.*
	 The Contractor will carry out regular inspections of its works areas to ensure wastes, chemicals and hazardous materials are appropriately stored.
Reporting	 The Contractor will report fortnightly to the Caltex EMR on the types, volumes and management measures (i.e. reuse / recycling / disposal etc) for wastes generated from its construction activities.
	 Waste generated by Contractors during construction will be incorporated into Caltex's annual reporting of waste.*
Corrective Action	 Any spills will be managed in accordance with the requirements set out in Section 8.1.
	 Waste reduction education will be undertaken if excessive volumes of waste are found to be regularly removed from site.



8.9 Hazardous Substances

Element	Hazardous Substances
Performance Objectives	To prevent the release of hazardous substances to the environment.
Management Actions	 All hazardous and controlled materials and wastes will be stored in a controlled manner.
	 All fuel and hydraulic oils would be stored in secure, bunded areas and precautions would be taken during any refuelling or oil transfer operations to avoid oil entering the marine environment.*
	 Any refuelling taking place at the Wharf would be undertaken in accordance with existing procedures and permits.*
	 Containment facilities will be capable of containing 110% of the stored or handled volume.
	 All storage and handling equipment for fuels, lubricants and chemicals will be maintained in good working condition.
	 Material Safety Data Sheets (MSDSs) will be maintained on site for all hazardous and potentially hazardous substances, including fuels and chemicals, in a readily accessible location.
	 The Contractor will develop and maintain a Hazardous Materials Register to record the type and volume of hazardous materials stored on site.
	 In the event of an evacuation, hazardous materials will be contained and removed to bunded areas as far as practicable.
Performance Indicators	 No release of hazardous substances to waterways.
	 Appropriate storage of hazardous substances.
Monitoring	 A Hazardous Materials Register will be maintained to monitor volumes and types of hazardous substances on site.
	 Visual inspections will be undertaken at least weekly for evidence of spills where hydrocarbons are stored or used.



Element	Hazardous Substances
Reporting	 Inappropriate storage or handling of fuels, lubricants and chemicals will be reported to the Caltex EMR.
	 All hazardous substances stored on site will be recorded on a Hazardous Materials Register, including their type and volume.
Corrective Action	 Any spills will be managed in accordance with the requirements set out in Section 8.1.



9 EMERGENCY CONTACTS

Emergency Contacts	
Site Address	Kurnell Wharf, Botany Bay, NSW
	Access from Prince Charles Parade, Botany Bay, between Silver Beach Road and Captain Cook Drive
	GPS Location (degrees, minutes, seconds):
	34°00'00" south
	151°12'35" east
	Contact Name: Khaled Elomar
	Contact Number: (02) 9668 1990
	Caltex Australia Ltd Head Office: (02) 9250 5000
EMERGENCY	333 (Caltex Emergency Number – call first)
	or
	000
ENVIRONMENTAL ISSUES AND POEO NOTIFICATION	Contact Name: Simon Caples
Caltex EMR	Contact Number: (02) 9668 1985
EPA Environment Line	131 555
WorkCover	131 050
Fire and Rescue NSW	1300 729 579
Public Health Unit	
(Randwick Office at Prince of	(02) 9382 8333
Wales Hospital - ask for Public Health Nurse on call)	After hours: (02) 9382 2222
SYDNEY PORTS CORPORATION	(02) 9296 4000 or
	(02) 9296 4001



Emergency Contacts HOSPITAL Sutherland Hospital (02) 9540 7111 Kareena Rd, Caringbah Saint George Hospital (02) 9113 1111 Gray Street, Kogarah Prince of Wales Hospital (02) 9382 2222 Barker St, Randwick LOCAL POLICE Miranda Local Area Command (02) 9527 8199 34 Kingsway Cronulla **POISONS INFORMATION** CENTRE 131 126 Advice on first aid including dangerous plants, animals, insects and household products. WILDLIFE RESCUE WIRES 1300 094 737 24 hours, 7 days a week Orrca Marine Mammal Rescue (whales, dolphins, seals and (02) 9415 3333 dugongs) 24 hours, 7 days a week NATIONAL PARKS (02) 9668 2000 or Botany Bay National Park Duty 0419 428 054 Officer **CALTEX COMMUNITY CONCERNS HOTLINE** 1800 802 385 (Toll Free) 24 hours, 7 days a week



10 REPORTING

The Contractor will provide a brief report to the Caltex EMR on a fortnightly basis, including all information required by this CEMP (as set out in Reporting under Sections 8.1 to8.9).

Caltex and the Contractor (as relevant) will report to the EPA in accordance with the requirements of environment protection licenses relevant to the Project.

Records will be developed and maintained in relation to this CEMP including:

- Training records
- Incident report forms
- . Audit/inspection forms
- **Corrective Actions Register**
- **Complaints Register**
- Monitoring results
- Controlled Waste Receipts and Tracking Numbers
- . Volume of waste to landfill and waste recycled

The Contractor is required to forward all records generated as a result of this CEMP to the Caltex EMR on a monthly basis. Records will be maintained on site by the Caltex EMR.



11 REFERENCES

Caltex (undated) Kurnell Refinery Pollution Incident Response Management Plan. Available online at: http://www.caltex.com.au/CommunityAndEnvironment/Documents/Kurnell_Refinery_PIRMP.pdf

Caltex (2013a) Project Air Quality Management Plan. Available on the Caltex intranet.

Caltex (2013b) Project Construction Noise and Vibration Management Plan. Available on the Caltex intranet.

Caltex (2013c) Project Construction Traffic and Access Management Plan. Available on the Caltex intranet.

Caltex (2013d) Project Waste and Resource Management Plan. Available on the Caltex intranet.

Department of Agriculture, Fisheries and Forestry (DAFF) (2011) National Seaports Program. Australian Ballast Water Management Requirements. Version 5. 29 November 2011. Available online at: http://www.daff.gov.au/__data/assets/pdf_file/0004/713884/Ballast-Water-Mgmt-Requirements.pdf

Department of Environment and Climate Change (DECC) (2009) Interim Construction Noise Guideline. Available online at: http://www.environment.nsw.gov.au/resources/noise/09265cng.pdf

Department of Environment, Climate Change and Water (DECCW) (2009) Waste Classification Guidelines. Available online at: http://www.environment.nsw.gov.au/waste/envguidlns/

Department of Industry and Investment (DII) (2009) NSW control plan for the noxious marine alga Caulerpa Taxifolia. Available online at:

http://www.dpi.nsw.gov.au/ data/assets/pdf_file/0013/210712/NSW-control-plan-caulerpataxifolia.pdf

Department of Infrastructure, Planning and Natural Resources (2004). Guideline for the Preparation of Environmental Management Plans

Department of Planning and Infrastructure (DP&I) (2013) Draft development consent "SSD_5353 DevelopmentConsent_Draft for DP&I review_26072013x", as provided to WorleyParsons by Caltex in email From: Khaled Elomar [mailto:kelomar@caltex.com.au] To: Rachkidi, Shadi (Sydney) Sent: Wednesday, 7 August 2013 3:45 PM

NSW Environment Protection Authority (EPA) (2013) Draft Environment Protection Licence (EPL) "Caltex - Ports Berthing EIS - Draft Water Licence - 5 Aug 2013", as provided to WorleyParsons by Caltex in email From: Khaled Elomar [mailto:kelomar@caltex.com.au] To: Rachkidi, Shadi (Sydney) Sent: Wednesday, 7 August 2013 3:45 PM

International Maritime Organization (IMO) (1997) Guidelines for the Control and Management of Ships' Ballast Water to Minimize the Transfer of Harmful Aquatic Organisms and Pathogens. Adopted on 27 November 1997. Available online at: http://globallast.imo.org/868%20english.pdf



URS (2013) Kurnell Port and Berthing Facility Environmental Impact Statement. Volume 1, Main Report. Accessed 13 March 2013. Available online at: http://majorprojects.planning.nsw.gov.au/index.pl?action=view_job&job_id=5353

URS (2013a) Kurnell Ports and Berthing Facility Submissions Report. Volume 1, Main Report. June 2013. Accessed 22 August 2013. Available online at:

https://majorprojects.affinitylive.com/public/94860d4b3fb0f5d74553a8922db9fe8b/Submissions%20R eport.pdf



ATTACHMENT 1: GENERAL ARRANGEMENTS PLANS 14028, 148029 AND 148031